INVEST IN TEXTILE & GARMENT

Madagascar, one stop shop for woven





MADAGASCAR

strategically located in the axis Africa-Asia and having a highly skilled workforce, is the ideal destination for any project in the textile industry.

Madagascar was one of the first countries in Africa to establish an export apparel industry, and it remains among the most successful as the country is again the 1st largest apparel exporter to European Union in Sub-Saharan Africa. The quality and the reputation of products made in Madagascar scattered in the world market testify this situation.

Madagascar's textile and apparel industry receives the 2nd largest share of FDI after the mining sector. Its share in country's total exports 30%.

Today, this industry includes more than 100 global and local firms employing more than 150,000 people (30% of jobs in the country's industrial sector). It represents 19.35% of GDP

MADAGASCAR AT A GLANCE



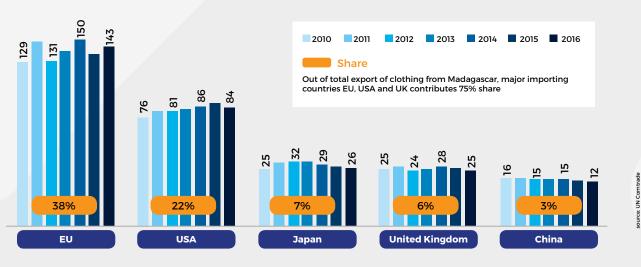
OVERVIEW OF TEXTILE AND CLOTHING INDUSTRY

WORLD'S TEXTILE AND APPAREL TRADE

WORLD TRADE OF TEXTILE & CLOTHING [Bn US\$]



WORLD TRADE OF TEXTILE & CLOTHING [Bn US\$]



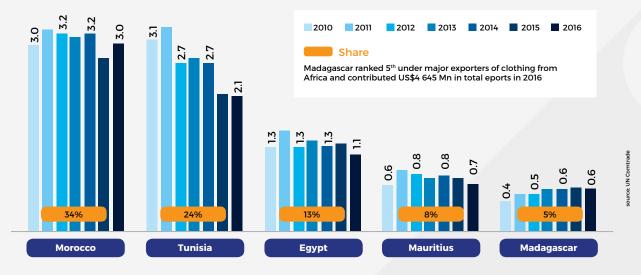
source: UN Comtrade

AFRICA'S TEXTILE AND APPAREL TRADE

AFRICA'S TRADE OF TEXTILE & CLOTHING [Bn US\$]



MAJOR EXPORTERS OF CLOTHING FROM AFRICA [Bn US\$]



WHY MADAGASCAR?

I. POTENTIAL ACCESS TO THE GLOBAL MARKET

REGIONAL MARKET

Investors have an access to 600 million potential consumers in 34 african countries co-members of regional economic community:

- **SADC** (Southern African Development Community)
- COMESA (Common Market for Eastern and Southern Africa)
- IOC (Indian Ocean Commission)

In July 2017, Madagascar has signed the Tripartite Free Trade Agreement (TFTA), a proposed African free trade agreement between SADC, COMESA and the East African Community (EAC) covering 57% of the total African population.

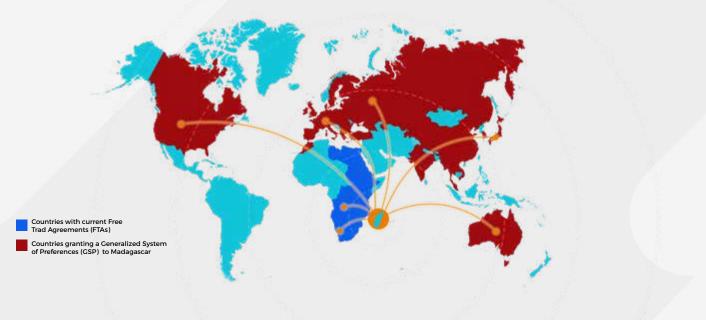
INTERNATIONAL MARKET

A **strategic hub for trade**, Madagascar is connected with most major international economies through **FTAs** (Free Trade Agreements) and **GSP** (Generalized System of Preferences). Moreover, the country has **unrestricted duty-free** access to the United States under **AGOA** (African Growth and Opportunities Act) and European Union under **EPA** (Economic Partnership Agreement).

Major advantages over AGOA:

- Single transformation rules in place under AGOA
- Meaning Madagascar can utilize third-party fabrics and by converting them to garments, still be eligible for its duty-free benefits.

Besides, there are other deals signed by Madagascar: BIT (Bilateral Investment Treaties) and DTA (Double Taxation Agreements)



II. QUALIFIED HUMAN RESOURCES

Madagascar offers a highly skilled workforce with a reputation for manual dexterity and productivity. In the apparel industry, there is a talent base of more than 200,000 workers with significant experience. There is no employee strike as in other potential countries and people can work the entire year without interruption.

III. COMPETITIVE FACTOR COSTS

Madagascar offers one of the most attractive location in the world for low-cost production with recognized quality products.

Description	Madagascar	International standard			
Labor wages (all charges included)	US \$ 100 per month	US \$ 150 - 500 per month			
Lease price of Industrial Site	US \$ 1.7 per sqm per month	US \$ 2 - 4 per month			
Electricity cost for Industrial Use	US \$ 0.09 per kWh	US \$ 0.07 – 0.13 per kWh			
Water cost for Industrial Use	US \$ 0.37 per m3	US \$ 0.50 – 1.65 per m3			
Fuel cost	US \$ 0.67 per liter	US \$ 0.50 - 1.00 per liter			
Ocean freight US	US \$ 2.000 / 40' container	US \$ 1.500 - 2.000/ 40' container			

WHY MADAGASCAR?

IV. EXISTENCE OF INFRASTRUCTURE FOR EXPORT

SEAPORT

The port of Toamasina is the first port of entry and ensures 90% of the flow of goods on the borders of the country. The project to extend the port has been started, it will include the development of a new 10-hectare storage area, the extension of the breakwater, the construction of a new wharf with a length of 320 meters, the deepening of the platforms and the installation of new handling equipment.





AIRPORT

There are 12 airports, of which 6 are international which can accommodate jumbo jets.

Ivato Airport in Antananarivo is the most important. There are Air France Cargo and Air Mauritius Cargo which can serve as important links for short orders, or, if there are machines out of order, sending parts by air could be done quickly through Airlines.



V. TAX INCENTIVES

A GENEROUS TAX REGIME FOR EXPORT-ORIENTED PROCESSING COMPANIES, WITH 100% EXEMPTION FROM CUSTOMS DUTIES, VAT AND CORPORATE TAXES.

In 2008, the Free Zones and Companies law was promulgated in order to give tax incentives for companies exporting at least 95% of their productions.

0% for the first 5 years

for transformation activities, then 10% Exemptions from customs tax and VAT on imports on all inputs (equipment, raw materials, construction materials, ...)

So, instead of paying 20% of VAT, companies pay 0%. Also, instead of paying 20% of corporate tax, they pay only 10%.

More than 225 companies have now agreements and benefit from this incentive regime.

46% of them are in the textile sector.

VI. SUPPORT FOR INVESTORS

The Investment law encourages people to set up their companies in Madagascar:

- Freedom to hold up to 100% of the shares
- Freedom to invest for all nationalities and sectors
- Freedom to transfer profits, dividends, etc.
- Freedom to recruit and dismiss foreign employees
- Protection of patent rights



VII. EXISTING COMPANIES'SUCCESS

Many manufacturers employ state of-the-art looms and there is real differentiation to the fabric on offer.

They respect the international norms (e.g. no child employment, no discrimination, etc.), get easily certifications related to quality management or fair trade such as ISO, WRAP, OCS, GOTS, etc.

VIII. TEXTILE CITY PROJECT

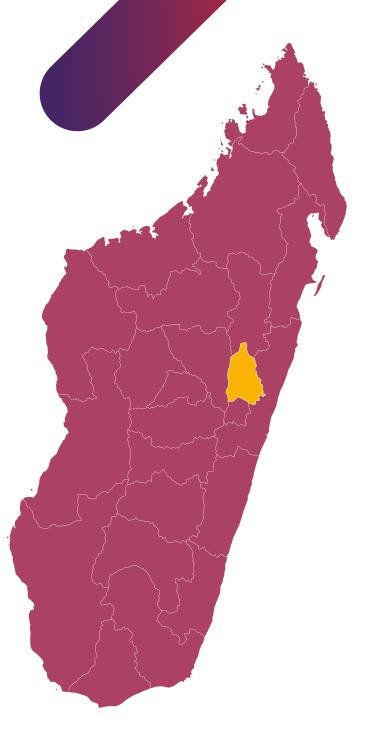
The Special Economic Zone law to support this Textile City project will be soon implemented in the country.

Located on the future highway connecting Antananarivo (the capital) and Toamasina (the biggest port of Madagascar), the site will be built on an area of 100 to 600 hectares and will be able to accommodate more than 100 production plants.

This totally integrated zone is a new city that will offer all logistic administrative customs, banks, a single window for investors, residential and commercial infrastructure, necessary for the residents'daily operations and needs. The electrical connectivity will be good as the energy source is just close to this area.

Moreover, there is a presidential project to build a new highway to link the capital and the port Toamasina in order to reduice the time alloted.



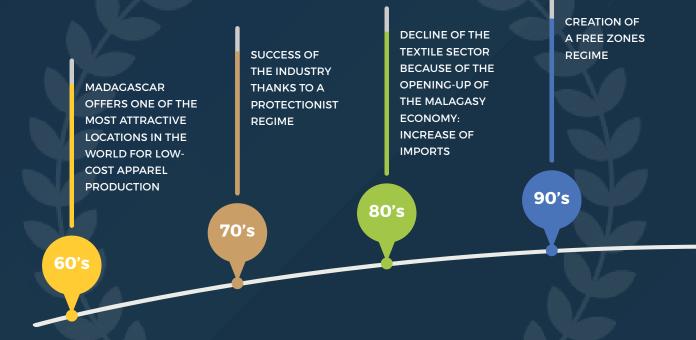


ASSETS SUMMARY

MADAGASCAR OFFERS ONE OF THE MOST ATTRACTIVE LOCATIONS IN THE WORLD FOR LOW-COST APPAREL PRODUCTION

2016	Madagascar	Bangladesh	Cambodia	China	India	Kenya	Lesotho	Mauritius	South Africa	Vietnam
Duty-free access to EU	4	1	1	0	0	4	4	5	2	1
Duty-free access to US	4	Ο	Ο	0	0	4	4	2	2	0
Duty-free access to SA	5	0	ο	0	0	0	4	5	4	0
Labour costs	4	4	4	2	5	5	4	2	2	5
Labour productivity	5	4	4	4	4	2	2	4	2	4
Large, well- established skill-base	4	4	4	4	4	5	5	4	4	4
Local supply- base (fabric, accessories, etc.)	5	4	5	4	4	2	5	4	4	4
Real-estate cost	4	5	5	1	2	2	4	2	2	2
Electricity cost	2	2	2	5	5	2	2	2	5	5
Shipping cost & time	2	5	5	4	4	1	Ο	5	4	5
Taxes / Incentives	5	5	5	2	2	5	5	5	2	5
Ease of doing business	2	2	2	5	2	2	2	4	4	5

A SUCCESS STORY



Madagascar was one of the first countries in Africa to establish an export apparel industry, and it remains among the most successful:

- The industry first took off in 1989, and today includes more than 95 foreign-owned and local firms employing +150,000 people
- After liberalization of global apparel trade in 2005, Madagascar was the fastest growing apparel exporter in Africa and the 3rd fastest in the world (behind China and Vietnam)
- The sector regained its momentum: since 2015, Madagascar is again the 1st largest apparel exporter to the European Union market amongst in Sub-Saharan African countries

2004:

RECORD YEAR IN TERMS OF EXPORTS WITH MORE THAN 400 MILLION USD

2007:

LAW NO.2007-037 DATED 14 JANUARY 2008 ON FREE ZONES AND COMPANIES IN MADAGASCAR

2008:

MORE THAN 200,000 JOBS

2016:

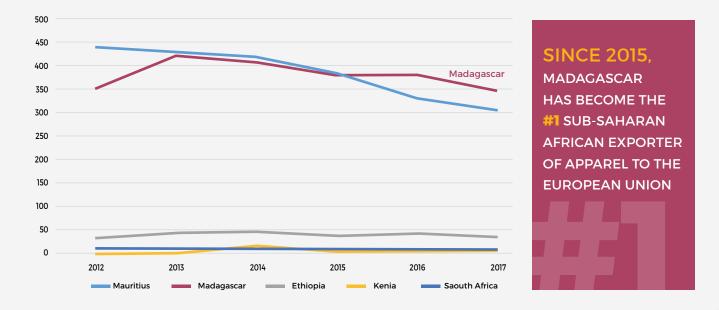
2000's

- A MAJOR GROWTH IN TEXTILES FREE ZONES HAS BEEN WITNESSED
- UNDER AGOA, EXPORTS OF TEXTILE HAVE INCREASED

+95 FREE ZONES AND COMPANIES US \$ 645 MILLION (VALUE EXPORTED)

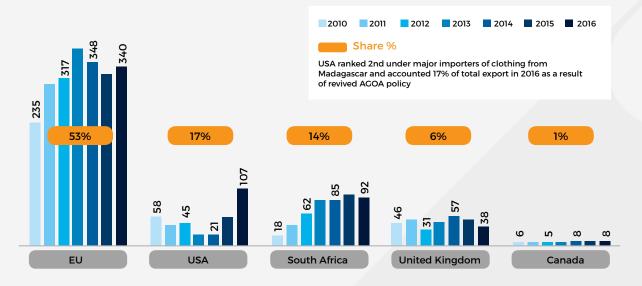
2016 2017



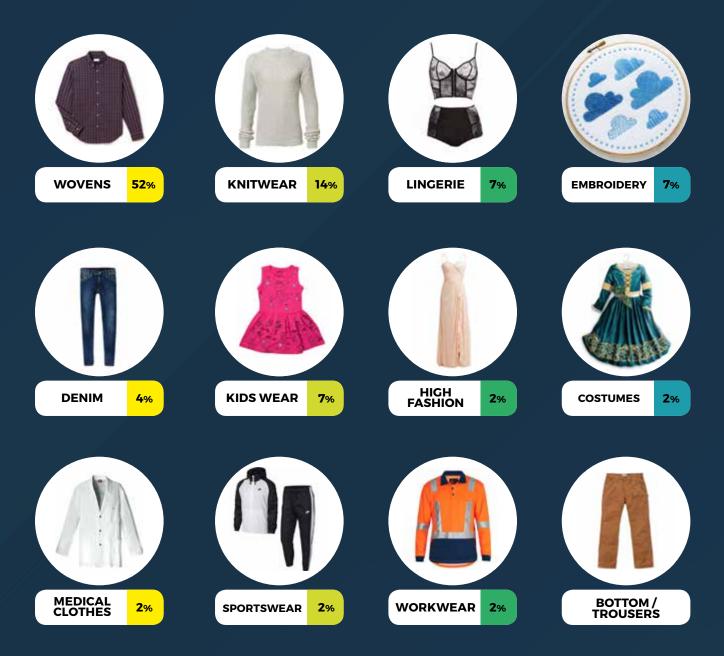


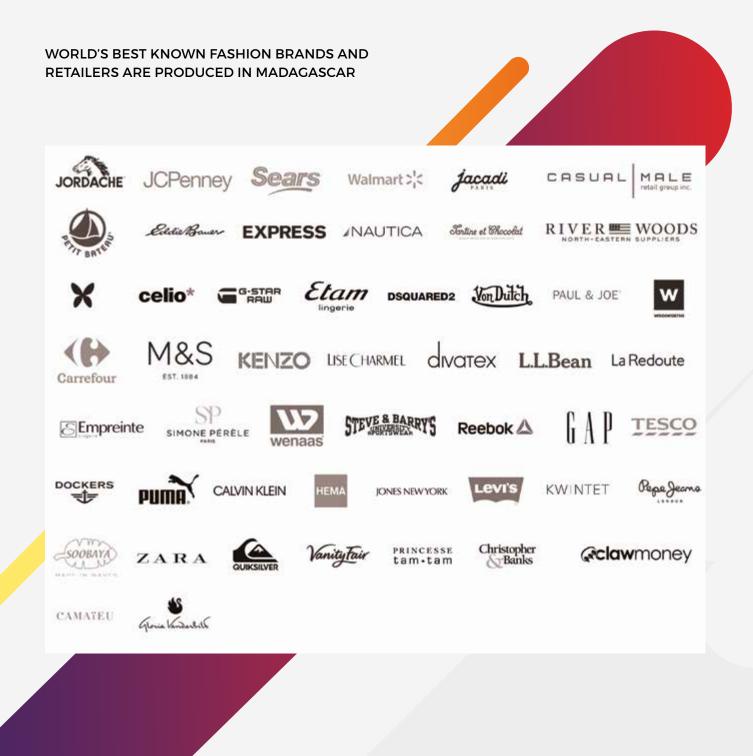
TOP 5 SUB SAHARAN AFRICAN EXPORTERS OF APPAREL TO EU, 2012-2017 (USD M)

TOP 5 IMPORTERS OF CLOTHING FROM MADAGASCAR [Mn US\$]

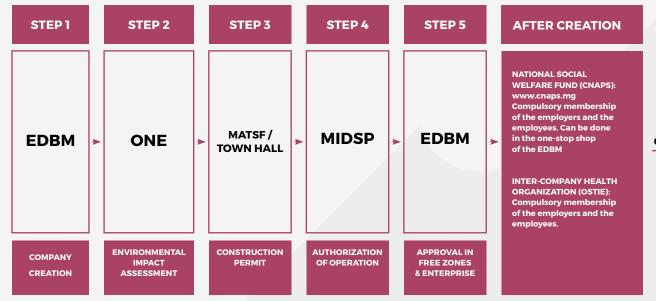


A LARGE NUMBER OF GLOBAL APPAREL FIRMS HAVE CHOSEN TO ESTABLISH OPERATIONS IN MADAGASCAR, ACROSS PRODUCT SEGMENTS





PROCEDURE





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USEFUL LINKS

PRESIDENCY OF THE REPUBLIC OF MADAGASCAR PRESIDENCE DE LA REPUBLIQUE DE MADAGASCAR www.presidence.gov.mg

MINISTRY OF INDUSTRY AND PRIVATE SECTOR DEVELOPMENT MINISTERE DE L'INDUSTRIE ET DU DEVELOPPEMENT DU SECTEUR PRIVE www.industrie.gov.mg

MINISTRY OF COMMERCE AND CONSUMPTION MINISTERE DU COMMERCE ET DE LA CONSOMMATION www.commerce.gov.mg

GENERAL DIRECTION OF CUSTOMS DIRECTION GENERALE DES DOUANES www.douanes.mg

MADAGASCAR EXPORT PROCESING ZONE ASSOCIATION GROUPEMENT DES ENTREPRISES FRANCHES ET PARTENAIRES www.gefp.com 66

Improving the business climate in Madagascar, promoting local and foreign investment, facilitating the implementation of investment projects

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The Economic Development Board of Madagascar (EDBM)

is the partner of reference for investors in Madagascar. As an investment promotion agency, the EDBM has set itself the following objectives: to strengthen the competitiveness of the Malagasy private sector, increase foreign direct investment, develop incentives linked to private investment in Madagascar, accompany investors In their implementation by providing them with dedicated services through a one-stop shop for business creation and specialized advisors



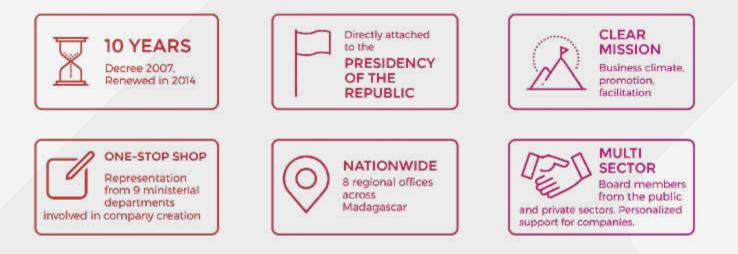
EDBM'S SERVICES

Provision of economic and sector information

Liaison with central and local authorities.

Identification and connection with local potential private partners

One-Stop Shop: facilitation of establishment and support for your activities.





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